Employer Briefing

Ofsted Inspection

Date: July 2022
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Introduction

On the 1st of April 2021, The Office for Standards in Education, Children’s Services and Skills (Ofsted) became responsible for ensuring the quality of apprenticeship provision at Levels 6 and 7 (undergraduate and post-graduate levels). All training providers offering these programmes are expected to be visited by Ofsted within 18 months of this date. We have put together this briefing to explain what this means for you as an employer of apprentices at Cranfield University.

The Inspection process involves the Ofsted team gathering evidence about the quality of the apprenticeship training that we deliver. An important part of this evidence gathering is to talk to employers and apprentices about their own individual experiences to build a picture of how our programmes operate.

Cranfield University seeks to provide its apprentices with the best possible training experience. We set and maintain high standards for teaching and learning across all our programmes, supported by robust quality assurance policies and procedures. For this reason, we welcome the opportunity the Ofsted Inspection will give us to learn about how the service we provide for you meets your needs as an employer and how we can improve in the future.

This briefing document explains what happens if the Inspectors select you as an employer they would like to speak to.

If you would like to discuss anything contained in this briefing further, then please do get in touch with us by emailing apprenticeships@cranfield.ac.uk.

Section 1 - What an Ofsted visit means for you as an employer

Why might my organisation be selected?
Please do not worry about an Ofsted visit. It is Cranfield University that is being inspected not you, your organisation, or your apprentice(s). The Ofsted Inspector’s conversation with you is about the service that the University provides to you and your apprentices during their apprenticeship.

Employers are selected to ensure a representative sample of the types of apprenticeship, employer, and of course on whether they are available during the time that the Inspection is taking place. Most employers will be selected by the Inspectors using data we supply for funding purposes although some may be identified by Cranfield. This selection takes place during the 48 hours between Cranfield receiving notification from Ofsted and the start of the inspection. Some additional employers may be selected during the inspection e.g., due to illness of the original selected sample.

What will happen during an inspection visit?
The number of employers that Ofsted will want to see depends on the type of visit they are conducting (see Section 5).

If selected, Ofsted may request to visit your facilities, or they may conduct an interview online. They will speak with you regarding your overall understanding of apprenticeships and progression of your apprentices. They want to understand from both employers and the Cranfield how the apprenticeship has been structured and delivered to ensure apprentices can achieve the very best of their potential – including the level of support available and provided throughout.
The Inspectors use their time with you to talk about your experience of apprenticeships at Cranfield. We have listed some examples of the types of questions that an Inspector might ask you in Section 2 below.

**How and when will we know we are part of the Inspection?**
Cranfield will only receive notice of an inspection 48 hours before it is due to start. As soon as we are provided with a list of employers that Ofsted would like to talk to, a member of the Apprenticeship Team will contact you to discuss your availability. They will be able to talk you through the process and answer questions you may have about the visit.

**What if I cannot make the time or date of the visit?**
The Ofsted team have a full list and contact details of all employers and their apprentices, so if you are selected but cannot make the time please do not worry. We really appreciate that the short notice before the Inspection places a significant strain on your diary, and we will be able to identify other employers if you are not able to take part. If you are unable to attend a booked meeting, please let the Apprenticeship Office know as soon as possible by emailing ofstedinspection@cranfield.ac.uk so that we can arrange an alternative employer meeting.

As part of a full inspection, you also have the option to feedback your views online. The link to the Ofsted survey will be provided to all employers at the time of the inspection.

**What should I say to the Inspectors?**
It is important to be honest with the Inspectors so that they get an accurate view of Cranfield University as an apprenticeship training provider. Your input will allow us to ensure our continuous improvement process captures the views of all stakeholders. We hope that your experience to date has been positive but if there is something that you are not happy with, please let us know by emailing apprenticeships@cranfield.ac.uk so that we can discuss any concerns with you.

**Section 2 - Typical Questions you may be asked and Sources of Information**

There is no need to prepare anything for the Inspector before their visit. Their session with you will focus on your apprenticeships with the University and your own experiences of employing apprentices. These are some of the questions you might get asked:

<table>
<thead>
<tr>
<th>Questions / Requests</th>
<th>Further Information</th>
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</thead>
<tbody>
<tr>
<td>1 Why did you decide to recruit and/or train your staff through an apprenticeship?</td>
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<tr>
<td>2 Why did you select Cranfield as your Apprenticeship Provider?</td>
<td></td>
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<td>3 Which Apprenticeship Standard is your apprentice(s) working towards?</td>
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<td>4 What are the expected benefits of this apprenticeship to your business and/or your employees?</td>
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<td>5 How did you decide which employee(s) would be the most suitable for this apprenticeship?</td>
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<td>6 Will your apprentice complete a qualification as part of their apprenticeship? If so, who awards the qualification?</td>
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<tr>
<td>7 How involved were you with the initial assessment / on-boarding of your employee to the apprenticeship programme?</td>
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<tr>
<td>Questions / Requests</td>
<td>Further Information</td>
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<td>-------------------------------------------------------------------------------------</td>
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<tr>
<td>8. What are your responsibilities as an employer / mentor of an apprentice?</td>
<td>Refer to the Commitment Statement</td>
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<tr>
<td>9. How involved were you in the planning of apprenticeship training?</td>
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<tr>
<td>10. Will you be providing any training to the apprentice?</td>
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<td>11. How involved are you in monitoring the progress of your apprentice?</td>
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<td>12. When you speak to the University are the staff knowledgeable and able to answer your questions?</td>
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<td>13. Is the off-the-job training your apprentice receives up-to-date and relevant to their professional development requirements and your business needs?</td>
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<td>14. Describe how the University ensures that apprentices receive support, feedback, and any relevant additional training to aid successful completion of the programme.</td>
<td>Please see Section 4 for information</td>
</tr>
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<td>15. How do you ensure that the apprentice completes their training within the allocated 20% of their contracted work hours?</td>
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<td>16. Are you aware whether your apprentice needs additional support to meet the Maths and English requirements of the apprenticeship?</td>
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<td>17. What have your apprentices learnt whilst on this training programme that has impacted your business so far?</td>
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<tr>
<td>18. Are you aware of what is meant by Gateway and End Point Assessment (EPA)?</td>
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<td>19. Do you have any plans for career advancement for your apprentice(s) during or at the end of the apprenticeship?</td>
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<td>20. What measures/processes do you and the University have in place regarding the following:</td>
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<tr>
<td>• Health and Safety</td>
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<tr>
<td>• PREVENT</td>
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<td>• Safeguarding</td>
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<tr>
<td>• Equality and Diversity</td>
<td></td>
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<tr>
<td>• British Values</td>
<td>Please see Section 3 for information</td>
</tr>
<tr>
<td>21. What would you do if you were unhappy with any part of your apprentice’s programme?</td>
<td>See our Complaints Policy¹</td>
</tr>
<tr>
<td>22. How well did Cranfield respond to COVID restrictions?</td>
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<td>23. Based on your experience of Cranfield’s apprenticeship programme, are there areas that could be improved?</td>
<td></td>
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<tr>
<td>24. Would you recommend the Cranfield to other employers?</td>
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</table>

¹ See Handbooks>Apprenticeship complaints policy at [https://www.cranfield.ac.uk/about/governance-and-policies/quality-assurance](https://www.cranfield.ac.uk/about/governance-and-policies/quality-assurance)
Section 3 - Safeguarding, the Prevent Duty, Equality and Diversity, and British Values

Safeguarding
All education providers have a legal duty to safeguard the welfare of children and vulnerable adults and to report instances where harm, abuse or neglect is suspected.

The term Children includes those under 18 years old. Adults at risk are defined as over 18, who may be in need of community care services by reason of mental or other disability, age or illness; and who may be unable to take care of him or herself, or unable to protect him or herself against significant harm or exploitation.

Safeguarding concerns may include:
- Abuse – Physical / Sexual / Psychological / Financial
- Discrimination
- Neglect / Self-Neglect
- Modern Slavery
- Radicalisation
- Sexual Exploitation

Reporting Safeguarding Concerns
If an apprentice classed as an adult at risk discloses anything that gives you reason to suspect that they may be at risk of harm, you should:
- Listen carefully and take what is being said seriously.
- Tell the apprentice you have a duty to report concerns and that you cannot promise confidentiality.
- After the conversation, write down what the apprentice has said in their own words.
- Contact Cranfield without delay by emailing studentadvice@cranfield.ac.uk.

Our Safeguarding policy is available on our website https://www.cranfield.ac.uk/study/life-on-campus/wellbeing-and-support/worried-about-a-student

Prevent Duty
Section 26 of the Counter Terrorism and Security Act 2015 places a duty on all education providers to have “due regard to the need to prevent people from being drawn into terrorism”. The legislation does not seek to deter freedom of speech or independent thought, instead, it aims to protect individuals from being radicalised for the means of terrorism.

Warning signs to look out for may include:
- Changes in behaviour – significant changes in appearance and/or friendship groups
- Becoming more argumentative / unwilling to listen to the views of others
- Unwilling to engage with those of a different gender, religion, or race
- Accessing and/or showing sympathy for extremist material

Reporting a Prevent concern
If you are concerned that an apprentice could be in danger of radicalisation then please contact Cranfield without delay by emailing studentadvice@cranfield.ac.uk
Equality and Diversity
At Cranfield, we are committed to promoting diversity and inclusion, going beyond our legal obligations with all apprentices are required to complete an ‘Equality, Diversity and Inclusion’ module as part of their course. The implementation of our Diversity and Inclusion Strategy and the embedding of our University values are helping us to maintain and promote an inclusive environment for our entire staff and student community. The Diversity and Inclusion Strategy and action plan are supported by a range of policies and procedures highlighting how we are going beyond these obligations to: are supported by a range of policies and procedures highlighting how we are going beyond these obligations to:

- Eliminate unlawful discrimination/harassment and victimisation.
- Promote equality of opportunity between people who share a protected characteristic and those who do not.
- Foster good relations between people who share a protected characteristic and those who do not.

British Values
The University has a responsibility to promote British Values as part of its educational offering to all apprentices, to ensure that they leave the University prepared for life in modern Britain and become valuable and responsible members of society who treat others with respect and tolerance, regardless of their background. The four definitions of British values are as follows:

<table>
<thead>
<tr>
<th>British Values</th>
<th>How we promote each value:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Democracy</td>
<td>Cranfield Student voice, opportunities to feedback through focus groups, surveys and shape the experience for yourself and future apprentices. Alongside taking part in national and regional elections, we encourage apprentices to become involved through the Cranfield Student Association (CSA) elections to represent apprentices on university committees.</td>
</tr>
<tr>
<td>The rule of law</td>
<td>Student Code of conduct, promoting fair and equal treatment, supported through our University regulations, policies, and procedures in our Student Handbooks.</td>
</tr>
<tr>
<td>Individual liberty</td>
<td>Respect for our freedoms as individuals and understanding the circumstances where freedoms may be restricted to protect our safety.</td>
</tr>
<tr>
<td>Mutual respect and tolerance of different faiths and beliefs</td>
<td>Respect for all backgrounds, faiths, and beliefs. The diversity of our staff and students creates a positive and vibrant community in which to learn.</td>
</tr>
</tbody>
</table>

British Values are in harmony with the University's Objects, Values, and policies. They are embedded in our culture, customs, and practice. As such they are part of everything we do, including the way we design and deliver our training. Our apprentices leave Cranfield with the sensibilities associated with being part of a culture that espouses these Values.

As an employer of apprentices, it is hoped that you will provide a work environment which promotes these values throughout your organisation.
Section 4 - How Cranfield supports Employers and Apprentices

Background
Cranfield University’s mission is to create leaders in technology and management, unlocking the potential of people and organisations by partnering with business and governments to deliver transformational research, postgraduate education, and development. Cranfield University was the first Level 7 apprenticeship provider, delivering the Systems Engineering for Defence Capability apprenticeship in 2016. Cranfield continued to be at the forefront of apprenticeship delivery by being one of the first universities to deliver the Senior Leader Degree Apprenticeship in 2017.

Our Investment in Apprenticeships
Cranfield University has over 1100 current apprentices and nearly 500 alumni apprentices who have successfully completed and passed their End Point Assessment. Cranfield offers a variety of apprenticeships specialising in Engineering and Management, our apprenticeships sit within the following themes: Business and Administration, Digital, Engineering and Manufacturing, Legal, Finance and Accounting, and Transport and Logistics.

Cranfield has been part of several Trailblazer groups to support the development of apprenticeship standards at level 6 and 7, working with industry to understand their current requirements and how Cranfield can support the delivery of the knowledge skills and behaviour required through its prior industry experience.

How we work with you to support your apprentices
- **Recruitment**
  We can assist in your recruitment of apprentices by listing opportunities on the Government’s Find an Apprenticeship website.
- **Initial Assessment and Eligibility Checks**
  The apprenticeship is designed to bring new knowledge, skills, and behaviours into your organisation and our on-boarding processes help to identify those who would most benefit from development ensuring you maximise your apprenticeship levy / employer contribution.
- **On-boarding Support**
  Cranfield work with you to ensure that all contracts, agreements, and funding requirements are completed within the timescales defined by the Education and Skills Funding Agency (ESFA).
- **Tripartite reviews**
  These reviews are designed to allow you, your apprentice, and the Apprenticeship Tutor to review progress to date and set targets. Your involvement means that opportunities to practice the knowledge, skills, and behaviours that your apprentice has learned can be identified or developed.
- **Changes in Circumstance**
  Changes to your organisation name or ownership can affect apprenticeship funding and we will work with you to ensure that all contracts, agreements, and levy connections are updated to avoid disruption to your apprentice’s programme. We can only do this if you keep us informed of changes before they occur, so please email apprenticeships@cranfield.ac.uk as early as possible to let us know of any changes.
- **End Point Assessment (EPA)**
  We consult with you to determine whether your apprentice is ready to be put forward for their End Point Assessment. If your apprentice is not able to complete their EPA with their cohort, we will work
with you to determine a revised timescale for completion and the support required to ensure a positive result.

**How we work with your apprentices to support their apprenticeship**

- **Apprenticeship Tutors (ATs)**
  ATs provide your apprentice individually tailored support to enable them to translate their academic learning to demonstrate the required knowledge, skills and behaviors required by the apprenticeship standard. They coach and support each apprentice through 1-1 meetings and prepare learners for their End Point Assessment (EPA) by advising them on submissions, what they need to do to achieve pass, merit and distinction, and giving them insights into what they might expect at their EPA.

- **Virtual Learning Environment (VLE)**
  Apprentices can access all their learning materials through a dedicated virtual learning environment (Canvas or Blackboard), allowing them to access study materials wherever they go. They can see feedback from lecturers which will allow them to develop their knowledge and skills even further.

- **Online Portfolio**
  PebblePad provides structure for portfolio building to ensure that your apprentice is on track and meeting all the needs of the apprenticeship programme. Accessible by your apprentice, you, and your apprenticeship tutor, PebblePad allows reflection on what has been learned and evidence how this applied in your workplace. PebblePad lets you see how your apprentice is progressing with their studies and what needs to be completed to ensure they are ready for their End Point Assessment.

- **Dedicated Student Academic Support (SAS) Team**
  The SAS team will mainly support your apprentice with academic progression but can usually assist with any problems experienced on the taught course. They are the best source of information about timetables, modules, and assessments.

- **Student Wellbeing and Disability Support**
  The Student Wellbeing and Disability Support team are the central point of contact for information, advice and guidance for students, and the co-ordination of support for learners with specific learning support needs or impairments. They offer professional and confidential advice and guidance to help you make the most of your time at the University and to access the many resources available to you. You can find information regarding wellbeing support, counselling services, disability and learning support by visiting [https://www.cranfield.ac.uk/study/life-on-campus/wellbeing-and-support](https://www.cranfield.ac.uk/study/life-on-campus/wellbeing-and-support).

- **The Cranfield Students' Association (CSA)**
  The CSA represents all Cranfield University students. It is run by a team of elected students and a small team of staff, overseen by independent Trustees. Representation and promotion of the student voice are at the heart of the CSA's objectives, and many opportunities are provided for students to express their opinions on their Cranfield experience.

- **Changes in Circumstances**
  Changes to an apprentice’s job role or employment terms and conditions can put the apprenticeship at risk. Apprentices and employers should keep Cranfield informed of changes before they occur to enable the University to work with you and the apprentice to protect your apprenticeship programme. Please email [apprenticeships@cranfield.ac.uk](mailto:apprenticeships@cranfield.ac.uk) as early as possible to let us know of any changes.

- **Careers Support**
  All Training Providers are required to provide Careers information, education, advice, and guidance to apprentices whilst on programme. The Career Development Service supports Apprentices to elevate their careers. They have access to CV and LinkedIn profile critiquing software VMock, ‘Graduates First’ psychometric test practice site and a host of resources to assist in career development. These range from Labour Market Information, CV and Cover Letter writing, Interviews and Assessment Centres right through to Negotiating Salary and Contract Terms. Apprentices can
also benefit from Cranfield’s mentoring programme, having access to more than 400 alumni offering careers support in their specific sectors.

- **IT Services and Facilities**
  We provide excellent systems and services, and friendly support to show apprentices how to use them. Whether the apprentice wants to use high performance computing facilities and leading industry software, develop their IT skills, or just connect to the network, Cranfield can help.

**Section 5 - Ofsted Information**

**Who is Ofsted?**
Ofsted is the Office for Standards in Education, Children's Services and Skills. Amongst their remits, they conduct formal inspections of organisations that provide government funded education and skills, including schools, Further Education providers and, since April 2021, Higher Education providers offering apprenticeships at degree level.

Each Inspection involves a team of Inspectors reviewing and collating evidence about how the training provider delivers their programmes. They have specialist teams with expertise in subject areas and in the type of inspection that they carry out, and every inspection includes talking to apprentices, employers, and university staff about their experiences. You can read more about Ofsted and the work they undertake at [https://www.gov.uk/government/organisations/ofsted/about](https://www.gov.uk/government/organisations/ofsted/about).

Ofsted’s role is to make sure that all organisations providing education and training services in England do so to a high standard.

**Types of Inspection**
All universities offering apprenticeships will receive a first monitoring visit by September 2022 and a subsequent full inspection within 18 months of that visit.

A monitoring visit typically lasts 1-2 days and assess Cranfield’s progression against three themes:

- Leadership and management
- Quality of training/education
- Safeguarding

Following the visit, Ofsted will decide whether Cranfield have made significant, reasonable, or insufficient progress within the three themes above. Ofsted will publish their findings within 6 weeks of the monitoring visit.

Within 18 months of the report being published, Ofsted will conduct a full inspection lasting between 2 to 5 days. This inspection will make judgements on the three themes listed above and, in addition:

- Behaviour and attitudes
- Personal development

These judgements contribute to a judgement about the overall effectiveness of Cranfield as an Apprenticeship Training Provider. Ofsted will publish their full report within 6 weeks of the inspection awarding a grade of 1 to 4 as follows:

- grade 1: outstanding
- grade 2: good
- grade 3: requires improvement
- grade 4: inadequate